

# FY 2017 Proposed Budget Overview

February 22, 2016

Patti-Lynn Silva, Finance Director

# FY2017 Proposed Budget Presentation

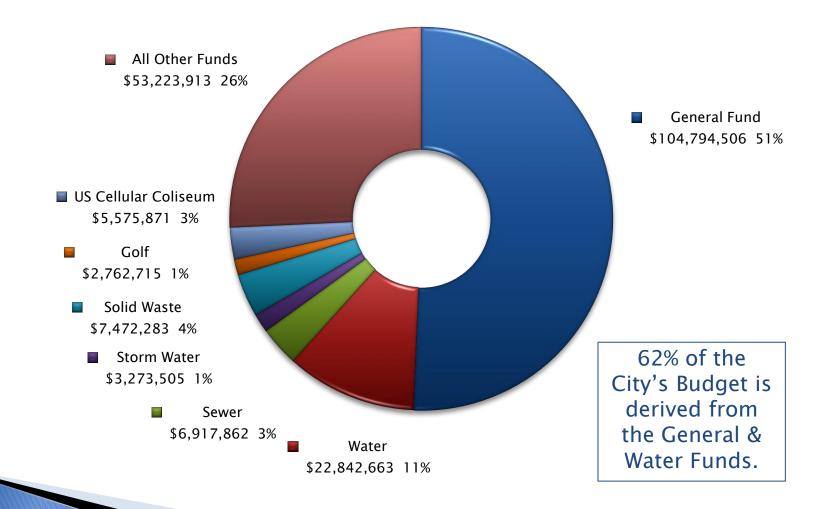
Fund Overview City Wide Budget Discussion

- Changes
- Highlights

General Fund Discussion

- Budget Highlights
- Capital
- Discussion

#### **Fund Overview**



# **City Wide Budget**

#### FY 17 Proposed Budget: \$206,863,318 FY 16 Adopted Budget: (\$186,302,469) Change: \$20,560,849

The total change in expenditures is 11.0%

# **Breakdown of Changes**

| Fund                | Change             |
|---------------------|--------------------|
| General Fund        | \$ 10,240,726      |
| Capital             | \$ 5,172,256       |
| (1) Enterprise      | \$ 4,726,687       |
| (2) Self Insurance  | \$ 2,321,919       |
| Debt Service        | \$ (2,000,042)     |
| (3) Special Revenue | \$ 146,346         |
| Trust               | <u>\$ (47,044)</u> |
| Total Changes:      | \$ 20,560,848      |

(1) Enterprise funds: Water, Sewer, Storm Water, Solid Waste, Abraham Lincoln Parking, Golf, US Cellular Coliseum

(2) Self Insurance funds: Casualty Insurance, Employee Insurance and Benefits, Employee Retiree Group Healthcare

(3) Special Revenue funds: Motor Fuel Tax, Board of Elections, Drug Enforcement, Community Development, IHDA, Library, Park Dedication

# **Budget Highlights**

- Capital Improvements
  - Streets, Sidewalks, facilities, Sewer, Storm, and Water infrastructure
- Capital Equipment & Vehicles
  - Fire Engines, Police Cars, Mowers, Network Infrastructure
- Funding for the Community
  - McLean County Mental health, Connect Transit, McLean County History Museum, B-N Advantage
- City Initiatives:
  - Codification of City Code
  - Zoning Ordinance
  - Body Worn Cameras
  - Downtown Parking Evaluation
  - Operations Facility Evaluation

#### **General Fund Budget**

FY 17 Proposed Budget: \$104,794,506 FY 16 Adopted Budget: <u>\$(94,553,780)</u> Change: \$10,240,726

#### The total change in expenditures is 10.83%

### **Breakdown of Changes**

| Capital *                    | \$<br>4,053,954  |
|------------------------------|------------------|
| Payments to other Agencies** | \$<br>3,502,494  |
| Labor                        | \$<br>1,214,192  |
| Contribution to Fund Balance | \$<br>1,410,462  |
| Transfer to other Funds***   | \$<br>865,486    |
| Core Operating               | \$<br>(805,860)  |
| Total Change:                | \$<br>10,240,728 |

\* Capital includes \$4.8M for the street resurfacing program.

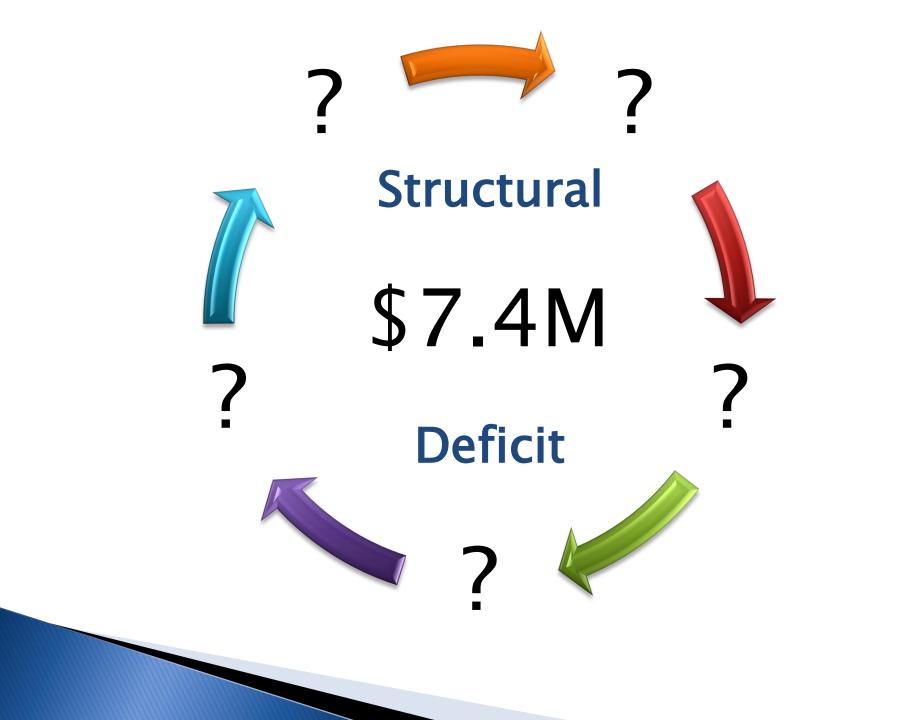
\*\* Payments to other Agencies includes \$2.4M to McLean County Mental Health, \$610K for Connect Transit and \$390K for B-N Advantage. \*\*\*Golf, Coliseum, and Abraham Lincoln Garage

#### General Fund Detailed Expense Breakout

|                                  | FY2016     | FY2016     | FY2016     | FY2017     | Incr/(Decr)    |         |
|----------------------------------|------------|------------|------------|------------|----------------|---------|
| Category                         | Adopted    | Revised    | Projected  | Proposed   | Adopt vs. Proj |         |
|                                  |            |            |            |            |                |         |
| Salaries                         | 37,612,061 | 37,589,877 | 36,950,883 | 37,817,642 | 205,581        | 0.55%   |
| Health/Life/FICA/Medicare        | 8,493,541  | 8,493,541  | 8,150,346  | 8,799,695  | 306,154        | 3.60%   |
| Pension                          | 11,257,268 | 11,257,268 | 11,321,356 | 11,632,693 | 375,425        | 3.33%   |
| Professional Development         | 712,113    | 711,613    | 691,433    | 705,405    | (6,708)        | -0.94%  |
| Workers Compensation             | 1,785,441  | 1,785,441  | 1,785,441  | 2,118,081  | 332,640        | 18.63%  |
| Employee Relations               | 20,300     | 20,300     | 20,150     | 21,400     | 1,100          | 5.42%   |
| Labor Related Costs:             | 59,880,725 | 59,858,041 | 58,919,610 | 61,094,917 | 1,214,192      | 2.03%   |
| General Liability Insurance      | 1,277,134  | 1,277,134  | 1,277,134  | 1,207,884  | (69,250)       | -5.42%  |
| Fuel                             | 2,265,136  | 2,265,136  | 1,796,871  | 1,703,161  | (561,976)      | -24.81% |
| Utilities                        | 2,498,713  | 2,498,713  | 2,420,809  | 2,463,947  | (34,766)       | -1.39%  |
| Outside Services/Fees            | 5,221,453  | 5,188,151  | 5,575,963  | 5,588,024  | 366,571        | 7.02%   |
| Materials/Supplies               | 4,239,939  | 4,263,616  | 4,136,176  | 4,136,953  | (102,985)      | -2.43%  |
| Repairs/Maintenance              | 3,395,298  | 3,395,298  | 3,333,807  | 3,405,114  | 9,816          | 0.29%   |
| Bad Debt/Write-Offs/Rebates      | 3,062,079  | 3,062,079  | 2,629,146  | 2,648,809  | (413,270)      | -13.50% |
| Core Operating Costs:            | 21,959,752 | 21,950,128 | 21,169,905 | 21,153,892 | (805,860)      | -3.67%  |
| To McLean County Regional Plan   | 62,000     | 62,000     | 54,212     | 60,000     | (2,000)        | -3.23%  |
| To McLean County Mental Health   | 0          | 0          | 538,775    | 2,428,619  | 2,428,619      | 0.00%   |
| To Convention & Visitors Bureau  | 550,000    | 550,000    | 550,000    | 545,000    | (5,000)        | -0.91%  |
| To Downtown Business Association | 90,000     | 90,000     | 90,000     | 90,000     | 0              | 0.00%   |
| To Economic Development          | 100,000    | 100,000    | 100,000    | 490,000    | 390,000        | 390.00% |
| To Town of Normal                | 1,098,795  | 1,118,795  | 1,118,795  | 1,240,000  | 141,205        | 12.85%  |
| To Township                      | 100,000    | 100,000    | 100,000    | 51,000     | (49,000)       | -49.00% |
| To Bloomington-Normal Transit    | 578,050    | 578,050    | 578,050    | 1,188,050  | 610,000        | 105.53% |
| Community Relations              | 118,691    | 168,691    | 163,981    | 107,361    | (11,330)       | -9.55%  |
| Payments to Other Agencies:      | 2,697,536  | 2,767,536  | 3,293,813  | 6,200,030  | 3,502,494      | 129.84% |

#### General Fund Detailed Expense Breakout Cont'd

|   | FY2016            | FY2016     | FY2016     | FY2017      | Incr/(Decr)      |         |
|---|-------------------|------------|------------|-------------|------------------|---------|
| Category                                | Adopted           | Revised    | Projected  | Proposed    | Adopt vs. Proj   |         |
| Capital Improvements                    | 2,400,000         | 2,732,823  | 3,333,700  | 5,899,120   | 3,499,120        | 145.80% |
| Machinery/Equipment/Vehicles            | 0                 | 60,838     | 60,839     | 0           | 0                | 0.00%   |
| Debt Service                            | 2,406,521         | 2,406,521  | 2,300,922  | 2,986,989   | 580,468          | 24.12%  |
| Transfers to Debt Service Funds         | 3,454,425         | 3,454,425  | 3,454,425  | 3,428,791   | (25,634)         | -0.74%  |
| Capital/Debt Costs:                     | 8,260,946         | 8,654,607  | 9,149,886  | 12,314,900  | 4,053,954        | 49.07%  |
| General Fund to CB TIF Fund             | 0                 | 0          | 0          | 0           | 0                | 0.00%   |
| General Fund to Community Development   | 0                 | 0          | 1,150      | 0           | 0                | 0.00%   |
| General Fund to IHDA                    | 0                 | 0          | 600        | 0           | 0                | 0.00%   |
| General Fund to Solid Waste Fund        | 1,495,913         | 1,495,913  | 1,495,913  | 1,301,283   | (194,630)        | -13.01% |
| General Fund to Abraham Lincoln Parking | 14,583            | 14,583     | 14,583     | 107,514     | 92,931           | 637.28% |
| General Fund to Golf Fund               | 0                 | 0          | 128,000    | 522,883     | 522,883          | 0.00%   |
| General Fund to Retiree Healthcare      | 0                 | 0          | 600,000    | 0           | 0                | 0.00%   |
| General Fund to Coliseum Fund           | 244,325           | 244,325    | 946,325    | 688,626     | 444,301          | 181.85% |
| Transfers to Other Funds                | 1,754,820         | 1,754,820  | 3,186,570  | 2,620,306   | 865,486          | 49.32%  |
| Contributions to Fund Balance           | 0                 | 0          | 1,196,592  | 1,410,462   | 1,410,462        | 0.00%   |
| Contributions to Fund Balance           | 0                 | 0          | 1,196,592  | 1,410,462   | <u>1,410,462</u> | 0.00%   |
| т                                       | otals: 94,553,780 | 94,985,133 | 96,916,377 | 104,794,506 | 10,240,727       | 10.83%  |



#### Breakdown of FY17 Deficit Projections

| Category                                       | FY17 (1yr ago) | FY17     |
|--|----------------|----------|
| Salaries                                       | 3.00%          | 0.55%    |
| Health/Life Ins.                               | 5.70%          | 3.60%    |
| Workers Comp.                                  | 3.00%          | 18.63%   |
| Police & Fire Pension Contribution<br>Increase | 16.48%         | 5.77%    |
| General Liability Ins.                         | 3.00%          | (5.42%)  |
| Fuel   | 3.00%          | (24.81%) |
| Utilities                                      | 3.00%          | (1.39%)  |
| Enterprise Transfers                           | 0%             | 49.32%   |
| Revenues                                       | -0.6%          | 1.22%    |

\*\*Projections for the \$7.4M deficit were made one year ago during the FY16 budget process. Updated estimates, newly negotiated rates and contracts as well as expense reductions are include in new projections.

#### Resolution of deficit before the use of HR Sales Tax

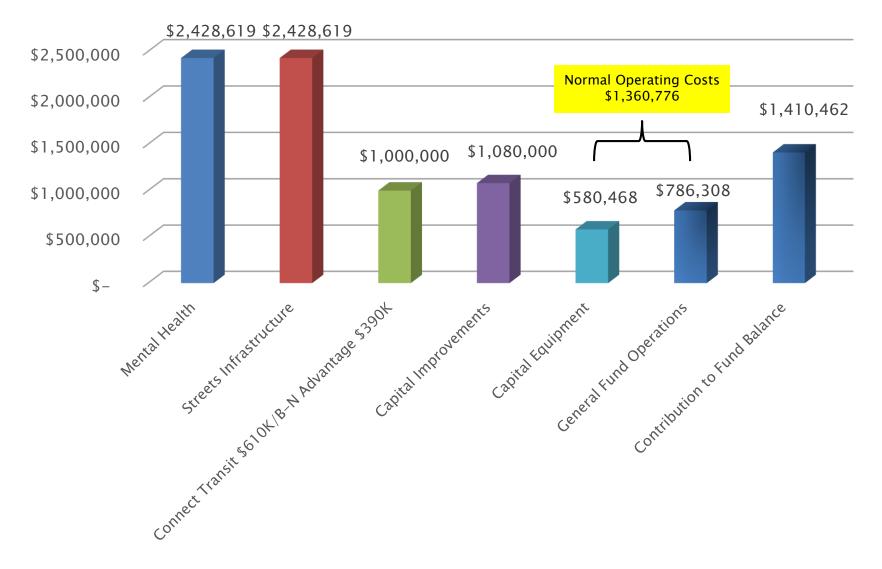
| \$7,398,020        | FY17 Deficit                 |
|--------------------|------------------------------|
| (5,137,229)        | Reductions in Expenditures   |
| <u>(1,162,632)</u> | Positive Revenue Projections |
| 1,098,159          | Remaining Deficit            |

#### **Breakdown of Expense**

| Amount    | Expense                  |
|-----------|--------------------------|
| 1,948,253 | Salaries & Benefits      |
| 1,555,671 | Fuel, Utility, Materials |
| 974,120   | Pension                  |
| 877,340   | Bad debt                 |
| 248,705   | Professional Development |
| (466,860) | Other                    |
| 5,137,229 |                          |

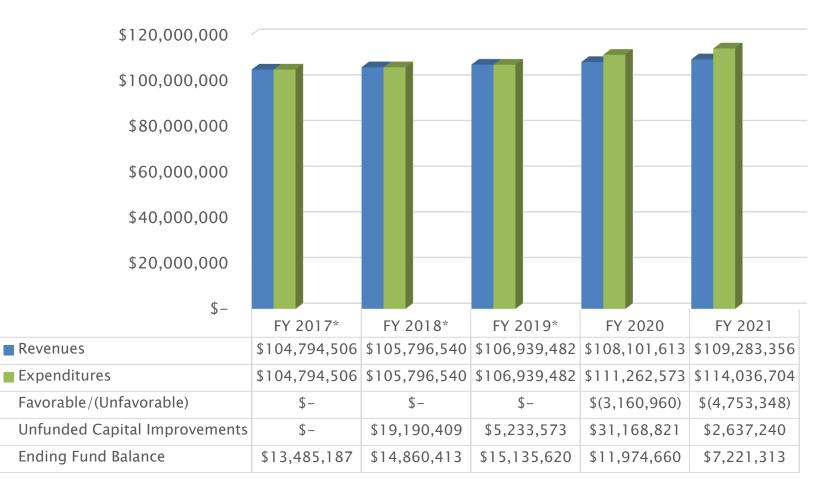
# Where did the Home Rule Sales Tax money go?

#### 1% Home Rule Sales Tax Allocation – \$9.7M



# Do we still have a structural deficit?

# **General Fund 5 Year Projection**



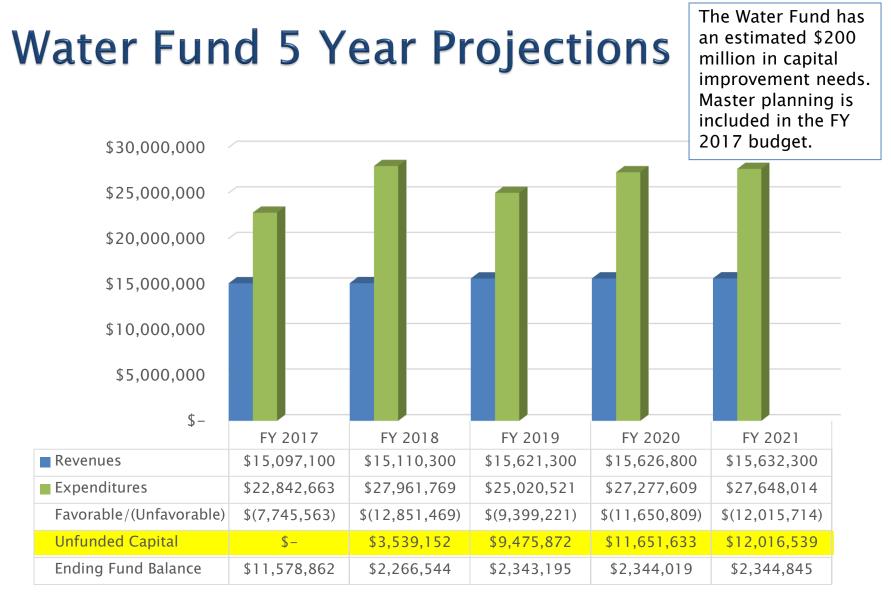
- FY2017, FY2018 and FY2019 include contributions to Fund Balance of \$1.4, \$1.3 and \$0.3 million respectively;
- Ending fund balance has been restated to reflect contribution.

# **Budget Overview All Funds**

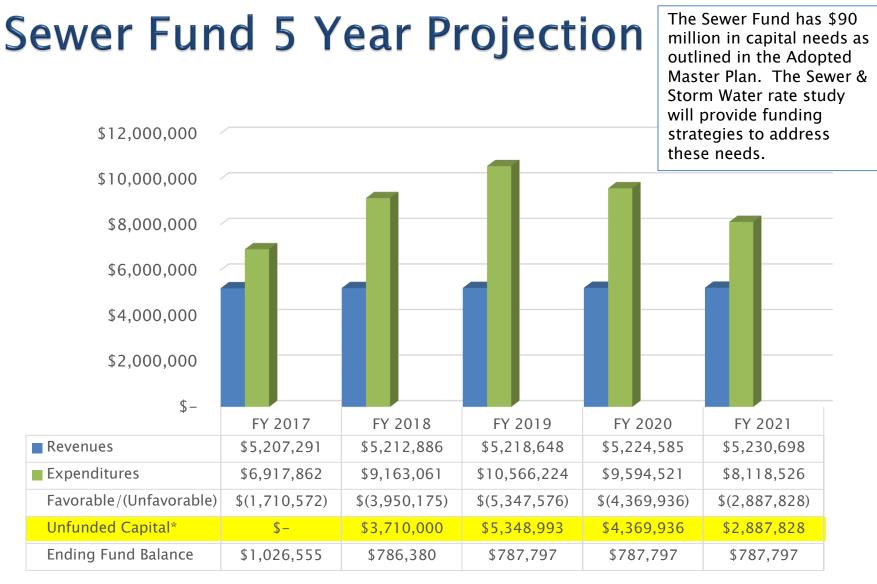
| Fund                    | Opening Fund<br>Balance 5-1-16 | (1)<br>Proposed<br>Revenues | (1)<br>Proposed<br>Expenditures | (4 | ) Ending Fund<br>Balance<br>4–30–17 | (2)<br>% of Fund<br>Balance |
|-------------------------|--------------------------------|-----------------------------|---------------------------------|----|-------------------------------------|-----------------------------|
| General Fund            | \$<br>12,074,719               | \$<br>104,794,506           | \$<br>104,794,506               | \$ | 13,485,187                          | 12.87%                      |
| Special Revenue Funds   | \$<br>12,817,087               | \$<br>8,925,938             | \$<br>12,594,978                | \$ | 9,148,047                           | 72.63%                      |
| Debt Service Funds      | \$<br>7,454,124                | \$<br>6,968,171             | \$<br>7,306,778                 | \$ | 7,115,517                           | 97.38%                      |
| Capital Project Funds   | \$<br>3,737,573                | \$<br>14,009,116            | \$<br>14,280,830                | \$ | 3,465,858                           | 24.27%                      |
| Water                   | \$<br>19,324,424               | \$<br>15,097,100            | \$<br>22,842,663                | \$ | 11,578,862                          | 50.69%                      |
| Sewer                   | \$<br>2,737,127                | \$<br>5,207,291             | \$<br>6,917,862                 | \$ | 1,026,555                           | 14.84%                      |
| Storm Water             | \$<br>830,183                  | \$<br>2,876,717             | \$<br>3,273,505                 | \$ | 433,395                             | 13.24%                      |
| Solid Waste             | \$<br>118,261                  | \$<br>7,472,283             | \$<br>7,472,283                 | \$ | 118,261                             | 1.58%                       |
| Golf Courses            | \$<br>96                       | \$<br>3,176,715             | \$<br>2,762,715                 | \$ | 414,096                             | 14.99%                      |
| US Cellular Coliseum    | \$<br>97,017                   | \$<br>5,796,519             | \$<br>5,575,871                 | \$ | 317,665                             | <b>5.70%</b> 3              |
| Abraham Lincoln Parking | \$<br>86,074                   | \$<br>482,954               | \$<br>482,954                   | \$ | 86,074                              | 17.82%                      |
| Internal Service Funds  | \$<br>4,032,977                | \$<br>18,256,722            | \$<br>18,204,346                | \$ | 4,085,353                           | 22.44%                      |
| JM Scott Trust          | \$<br>5,374,168                | \$<br>500,000               | \$<br>354,028                   | \$ | 5,520,140                           | 1559.24%                    |
| Grand Total:            | \$<br>68,683,831               | \$<br>193,564,031           | \$<br>206,863,318               | \$ | 55,384,544                          | 26.77%                      |

(1) The difference between proposed revenues and expenditures is the planned use of fund balance.

- (2) A healthy fund balance should be between 10-15% or two months of annual expenditures.
- (3) FY17 is the first year that USCC fund includes operations managed by CIAM.
- (4) General Fund ending fund balance is restated to reflect the \$1.4M contribution to fund balance that is budgeted as an expenditure.



\*Fund is drawing down large amounts of fund balance, therefore financing will need to be considered in the near future.



\*Sewer fund is drawing down fund balance to pay for capital needs. Based on current rate structure, only one year of capital is funded.

# Storm Water Fund 5 Year Projections

The Storm Water Fund has \$44 million in capital needs as outlined in the Adopted Master Plan. The Sewer & Storm Water rate study will provide funding strategies to address these needs.



\*Storm Water is drawing down fund balance to pay for capital needs. Based on current rate structure, only a partial year of capital is funded.

#### limited to equipment, vehicles and refuse carts. The rolling stock of these items are included in the \$10,000,000 operations below. \$9,000,000 \$8,000,000 \$7,000,000 \$6,000,000 \$5,000,000 \$4,000,000 \$3,000,000 \$2,000,000 \$1,000,000 \$-FY 2017 FY 2018 FY 2021 FY 2019 FY 2020 Revenues \$6,171,000 \$6,356,053 \$6,546,658 \$6,742,982 \$6,945,194 Expenditures \$7,472,283 \$7,763,055 \$8,212,941 \$8,752,581 \$9,364,883 Favorable/(Unfavorable) \$(1,301,283) \$(1,407,002) \$(1,666,283) \$(2,009,599) \$(2,419,689) General Fund Transfer \$1,301,283 \$1,407,002 \$2,009,599 \$1,666,283 \$2,419,689 Ending Fund Balance \$118,261 \$118,261 \$118,261 \$118,261 \$118,261

### Solid Waste 5 Year Projection

The Solid Waste Fund's

capital needs are



# Appendix



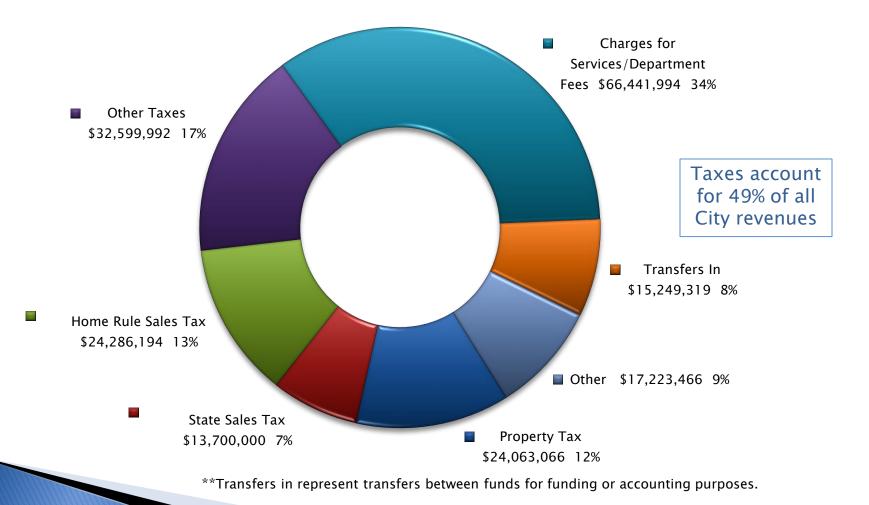
# **City Wide Detailed Information**

#### Infrastructure Needs by Master Plan



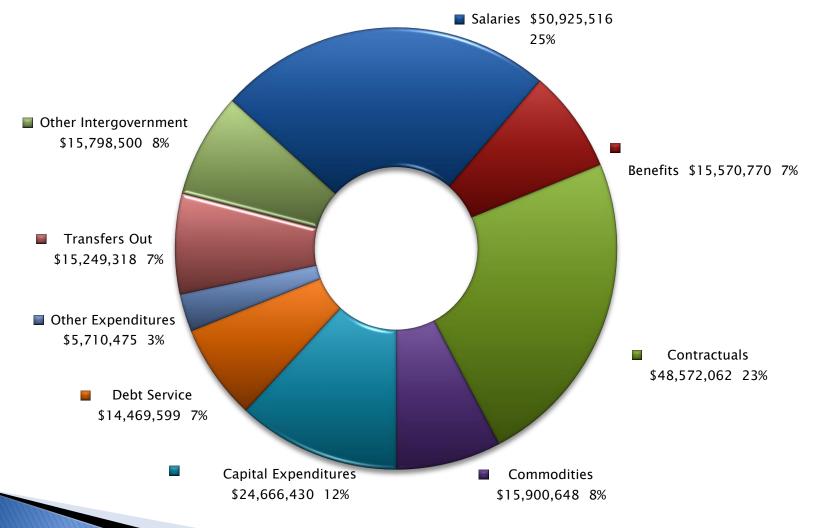
otal 10 year costs by Master Plan are \$363 million. This does not include other forthcoming plans for Water or Streets.

### Total Revenues by Major Category \$193,564,031



27

#### City Expenditures by Category \$206,863,318



#### City Wide Expenditures by Function

| Category             | Adopted FY16 | Proposed FY17 | \$ Difference | % Difference |
|----------------------|--------------|---------------|---------------|--------------|
| Salaries             | 49,233,673   | 50,925,516    | 1,691,843     | 3.43%        |
| Benefits             | 15,124,670   | 15,570,770    | 446,100       | 2.95%        |
| Contractuals         | 42.008,193   | 48,572,062    | 13,041,393    | 36.70%       |
| Commodities          | 16,276,383   | 15,900,648    | (375,735)     | -2.31%       |
| Capital Expenditures | 20,181,505   | 24,666,430    | 4,484,925     | 22.22%       |
| Principal            | 13,294,164   | 11,344,490    | 1,949,674     | -14.67%      |
| Interest             | 3,231,711    | 3,125,109     | (106,602)     | -3.30%       |
|                      | 11,886,040   | 15,798,500    |               | 32.92%       |
| Intergovernmental    |              |               | 3,912,460     |              |
| Other Expenditures   | 4,433,031    | 5,710,475     | (5,200,080)   | -47.66%      |
| Transfers Out        | 10,633,100   | 15,249,318    | 4,616,218     | 43.41%       |
| Total All Funds:     | 186,302,469  | 206,863,318   | 20,560,849    | 11.04%       |



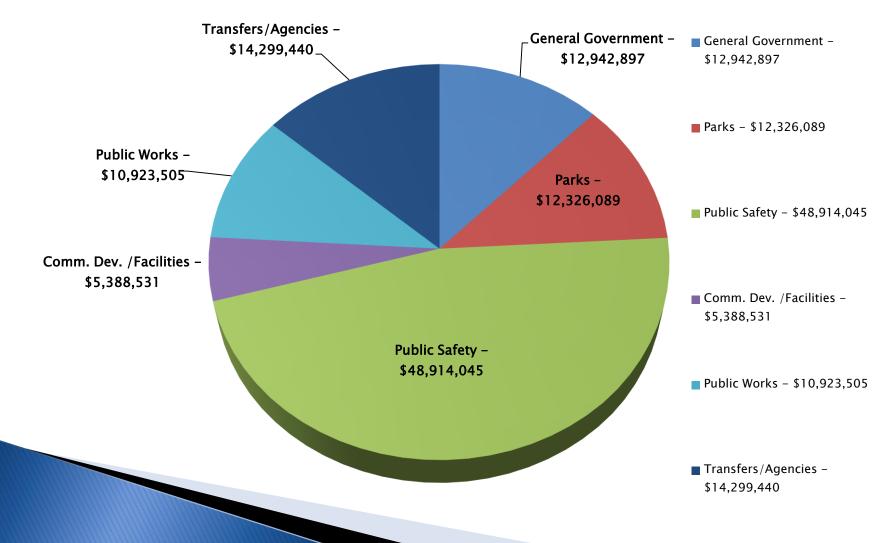
# **General Fund Information**

#### General Fund Current/5 Year Projection

| Function/Category                   | Adopted FY16<br>Budget* | Revised FY16<br>Budget* | Projected FY16<br>Budget* | Proposed FY17<br>Budget | Proposed FY18<br>Budget | Proposed FY19<br>Budget | Proposed FY20<br>Budget | Proposed FY21<br>Budget |
|-------------------------------------|-------------------------|-------------------------|---------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|
| Use of Fund Balance                 | \$ 793,382              | \$ 1,176,204            | \$ -                      | \$ -                    | \$ -                    | \$-                     | \$-                     | \$-                     |
| Taxes                               | \$ 75,482,975           | \$ 75,482,975           | \$ 79,430,063             | \$ 86,454,247           | \$ 87,203,947           | \$ 88,055,103           | \$ 88,918,785           | \$ 89,795,203           |
| Licenses                            | \$ 364,900              | \$ 364,900              | \$ 378,917                | \$ 359,750              | \$ 363,348              | \$ 366,981              | \$ 370,652              | \$ 374,358              |
| Permits                             | \$ 801,914              | \$ 801,914              | \$ 802,314                | \$ 792,851              | \$ 801,766              | \$ 810,800              | \$ 819,956              | \$ 829,234              |
| Intergov Revenue                    | \$ 333,514              | \$ 355,067              | \$ 408,747                | \$ 368,471              | \$ 375,261              | \$ 382,214              | \$ 389,365              | \$ 396,719              |
| Charges for Services                | \$ 12,901,097           | \$ 12,901,097           | \$ 12,143,364             | \$ 12,996,635           | \$ 13,208,158           | \$ 13,402,686           | \$ 13,601,318           | \$ 13,804,158           |
| Fines & Forfeitures                 | \$ 984,550              | \$ 984,550              | \$ 861,679                | \$ 855,400              | \$ 863,954              | \$ 872,593              | \$ 881,318              | \$ 890,132              |
| Investment Income                   | \$ 61,100               | \$ 61,100               | \$ 81,437                 | \$ 76,225               | \$ 77,388               | \$ 77,551               | \$ 77,717               | \$ 77,883               |
| Misc Revenue                        | \$ 1,006,093            | \$ 1,033,070            | \$ 958,834                | \$ 976,682              | \$ 988,688              | \$ 1,001,022            | \$ 1,013,778            | \$ 1,027,010            |
| Sales of Assets                     | \$ 4,000                | \$ 4,000                | \$ 30,826                 | \$ 18,000               | \$ 18,180               | \$ 18,362               | \$ 18,545               | \$ 18,731               |
| Transfers In                        | \$ 1,820,256            | \$ 1,820,256            | \$ 1,820,256              | \$ 1,896,246            | \$ 1,895,850            | \$ 1,952,170            | \$ 2,010,179            | \$ 2,069,928            |
| Total Revenues:                     | \$ 94,553,780           | \$ 94,985,133           | \$ 96,916,436             | \$ 104,794,506          | \$ 105,796,540          | \$ 106,939,482          | \$ 108,101,613          | \$ 109,283,356          |
|                                     |                         |                         |                           |                         |                         |                         |                         |                         |
| Salaries                            | \$ 37,612,061           | \$ 37,589,877           | \$ 36,950,883             | \$ 37,817,642           | \$ 38,954,343           | \$ 40,121,630           | \$ 41,323,929           | \$ 42,562,296           |
| Benefits                            | \$ 10,650,810           | \$ 10,650,810           | \$ 10,365,029             | \$ 10,806,508           | \$ 11,460,755           | \$ 12,156,924           | \$ 12,903,716           | \$ 13,777,875           |
| Contractuals                        | \$ 12,473,497           | \$ 12,439,695           | \$ 12,766,995             | \$ 13,116,302           | \$ 13,296,516           | \$ 13,615,513           | \$ 14,009,110           | \$ 14,494,830           |
| Commodities                         | \$ 8,435,628            | \$ 8,473,064            | \$ 7,836,536              | \$ 7,759,685            | \$ 7,582,465            | \$ 7,736,146            | \$ 7,851,654            | \$ 8,101,200            |
| Capital Expenditures                | \$-                     | \$ 60,838               | \$ 60,839                 | \$ -                    | \$-                     | \$-                     | \$ -                    | \$-                     |
| Principal                           | \$ 2,017,141            | \$ 2,017,141            | \$ 1,923,030              | \$ 2,479,540            | \$ 2,537,088            | \$ 2,970,615            | \$ 3,294,185            | \$ 3,138,659            |
| Interest                            | \$ 191,226              | \$ 191,226              | \$ 158,461                | \$ 296,726              | \$ 376,167              | \$ 374,682              | \$ 344,333              | \$ 285,736              |
| Other Intergovernmental             | \$ 11,678,845           | \$ 11,698,845           | \$ 12,236,505             | \$ 15,718,549           | \$ 16,014,219           | \$ 16,233,806           | \$ 16,852,849           | \$ 17,099,926           |
| Other Expenditures                  | \$ 3,701,745            | \$ 3,737,987            | \$ 3,263,289              | \$ 3,251,696            | \$ 3,318,280            | \$ 3,386,565            | \$ 3,423,636            | \$ 3,498,636            |
| Contribution to Fund Balance        | \$-                     | \$ -                    | \$ 1,196,592              | \$ 1,410,462            | \$ 1,375,226            | \$ 275,207              | \$ -                    | \$-                     |
| Transfers Out                       | \$ 7,792,828            | \$ 8,125,650            | \$ 10,158,277             | \$ 12,137,396           | \$ 10,881,480           | \$ 10,068,395           | \$ 11,259,162           | \$ 11,077,545           |
| Total Expenditures:                 | \$ 94,553,780           | \$ 94,985,133           | \$ 96,916,436             | \$ 104,794,506          | \$ 105,796,539          | \$ 106,939,482          | \$ 111,262,573          | \$ 114,036,704          |
|                                     |                         |                         |                           |                         |                         |                         |                         |                         |
| Operations: Favorable/(Unfavorable) | )\$ -                   | \$ -                    | -                         | -                       | -                       | -                       | \$ (3,160,959)          | \$ (4,753,347)          |

\*The only difference between the Adopted and Revised budget are budget transfers needed throughout the year. Any transfers that increase spending must be approved by the City Council. The Projected budget reports how operations are doing against budget and attempts to project how the year's operations will end.

# General Fund 2017 Proposed Expenditures by Function



#### FY 2017 Proposed General Fund Capital Projects

|   |    | Proposed |
|---|----|----------|
| Capital Improvement Fund/General Fund                                     |    | FY 2017  |
| Fire Capital Improvement Projects   |    |          |
| Fire Station #3 Kitchen Renovation  | \$ | 65,000   |
| Fire Station Alerting Systems (Five Bugles Report)                        | \$ | 300,000  |
| Fire Station #3 Architectural Fees (Five Bugles Report)                   | \$ | 330,000  |
| Facilities Capital Improvement Projects                                   |    |          |
| Major Facility Repairs  | \$ | 250,000  |
| City Hall Annex Demolition  | \$ | 350,000  |
| Downtown Wayfinding Signage   | \$ | 75,000   |
| City Hall Safety Improvements   | \$ | 180,000  |
| Police Administration Window Repairs                                      | \$ | 325,000  |
| Operations Evaluation Study   | \$ | 120,000  |
| Downtown Parking Evaluation   | \$ | 100,000  |
| Parking Capital Improvement Projects                                      |    |          |
| Market Street Garage Improvements   | \$ | 250,000  |
| Police Capital Improvement Projects                                       |    |          |
| Indoor Firing Range Final Restoration and Maintenance Including Restrooms | \$ | 200,000  |

#### FY 2017 Proposed General Fund Capital Projects

|  | Proposed        |
|--|-----------------|
| Capital Improvement Fund/General Fund  | FY 2017         |
| Public Works Capital Improvement Projects                                    |                 |
| Multi-Year Street & Alley Resurface Program                                  | \$<br>3,361,549 |
| Multi-Year ADA Sidewalk Ramp Replacement Program                             | \$<br>500,000   |
| Multi-Year Sidewalk Repair Program   | \$<br>463,070   |
| Multi-Year Sidewalk Replacement 50-50 Program                                | \$<br>100,000   |
| Emergency Multi-Year Street, Alley & Sidewalk Repairs                        | \$<br>200,000   |
| FY 2017 Resurfacing-Remaining Portion of 2013 Bond for \$10.0 Million-Street |                 |
| Resurfacing  | \$<br>271,715   |
| Harvest Point Subdivision Pavement Oversizing Construction                   | \$<br>14,000    |
| Washington Street Realignment: Euclid - Brown - Feasibility Study            | \$<br>40,000    |
| The Grove on Kickapoo Creek Subdivision Pavement Oversizing                  | \$<br>200,000   |

#### FY 2017 Proposed General Fund Capital Projects

| Parks Capital Improvement Projects                                      |                 |
|---|-----------------|
| O'Neil Park Aquatic Center & Lincoln Leisure Center Evaluation          | \$<br>100,000   |
| Miller Park Pavilion & LLC - Replace Smoke and Burglar Alarms           | \$<br>35,000    |
| Route 66 Trail Normal to Towanda - Construction 2nd Half                | \$<br>45,000    |
| Route 66 Trail Towanda North 2.4 Miles - Design                         | \$<br>600       |
| Route 66 Trail Towanda North 2.4 Miles - Construction                   | \$<br>44,000    |
| Route 66 Trail Shirley South - Design                                   | \$<br>400       |
| Route 66 Trail Shirley South - Construction                             | \$<br>35,000    |
| Dowtown Bike rack & bench project                                       | \$<br>25,500    |
| BCPA Tuckpointing and Masonry Repairs                                   | \$<br>120,000   |
| BCPA Replace Trane Chiller, HVAC, Water Pumps, Carpet, Hot Water Heater | \$<br>10,150    |
| FY 2017 General Fund Proposed Total :                                   | \$<br>8,110,985 |

#### FY 2017 General Fund Capital Equipment & Vehicles

| Department               | Item   | Amount       |
|--------------------------|--|--------------|
|                          |  |              |
| Police                   | 2006 Chevrolet Impala                        | \$ 36,605    |
| Police                   | 2011 Chevrolet Impala                        | \$ 35,535    |
| Police                   | 2011 Chevrolet Impala                        | \$ 35,535    |
| Police                   | 2011 Chevrolet Impala                        | \$ 36,605    |
| Police                   | 1999 Ford Crown Victoria                     | \$ 35,535    |
| Police                   | 2000 Ford Crown Victoria                     | \$ 35,535    |
| Police                   | 2002 Chevrolet Impala                        | \$ 35,535    |
| Police                   | 2005 Chevrolet Tahoe                         | \$ 35,535    |
| Police                   | 2002 Chevrolet Impala                        | \$ 35,535    |
| Police                   | 2005 GMC Yukon XL                            | \$ 38,830    |
| Police                   | Body Worn Cameras                            | \$ 600,000   |
| Police                   | 1996 Kawasaki Mule                           | \$ 17,510    |
|                          |  |              |
| Police Department total: |  | \$ 978,294   |
|                          |  |              |
| Fire                     | 1998 Pierce Arrow Pumper                     | \$ 721,000   |
| Fire                     | 2000 Dash Pumper                             | \$ 721,000   |
| Fire                     | 2007 Ford Expedition XLT 4X4                 | \$ 34,711    |
| Fire                     | 2007 Ford Expedition XLT 4X4                 | \$ 39,655    |
| Fire                     | 2006 Ford E340 Ambulance                     | \$ 238,960   |
| Fire                     | FY 2017 Cardiac Monitor/Debrillators         | \$ 28,000    |
| Fire                     | FY 2017 Stryker Power-PRO XT Cot Replacement | \$ 22,000    |
| Fire                     | Multi-Year Outdoor Warning Siren             | \$ 40,000    |
| Fire                     | FY 2017 IV Administration Pumps (8)          | \$ 32,000    |
|                          |  |              |
| Fire Department total:   |  | \$ 1,877,326 |
|                          |  |              |

### FY 2017 General Fund Capital Equipment & Vehicles

| Department                  | Item  | 1  | Amount  |
|-----------------------------|---|----|---------|
|                             |   |    |         |
| Information Services        | Parks & Recreation Registration Software  | \$ | 40,000  |
| Information Services        | Agenda Management Software  | \$ | 30,000  |
| Information Services        | Records Management Software   | \$ | 50,000  |
| Information Services        | Network Equipment Replacement   | \$ | 100,000 |
|                             | Network Storage and Server Equipment Related to   |    |         |
| Information Services        | Body-Worn Cameras   | \$ | 50,000  |
|                             | Fixed asset replacements include servers, larger<br>printers, large format scanners, the City's firewall, | ¢  | 175.000 |
| Information Services        | network hardware, data storage devices, software, etc.  |    | 175,000 |
| Information Services        | Continued Video Conference implementation at Fire S   | \$ | 100,000 |
| Information Services total: |   | \$ | 545,000 |
| Code Enforcment             | Car for New Inspector Position  | \$ | 19,000  |
| Code Enforcement total:     |   | \$ | 19,000  |
| Building Safety             | 2002 GMC Sonoma   | \$ | 25,887  |
| Building Safety total:      |   | \$ | 25,887  |
| Facilities                  | Utility Truck   | \$ | 60,000  |
| Facilities total:           |   | \$ | 60,000  |
|                             |   |    |         |

### FY 2017 General Fund Capital Equipment & Vehicles

| Department                         | Item   |      | Amount         |
|------------------------------------|--|------|----------------|
|                                    |  |      |                |
| Parks                              | 1999 Ford F250                                     | \$   | 46,350         |
| Parks                              | 2002 Chevrolet 2500                                | \$   | 31,930         |
| Parks                              | 1993 IH4900  | \$   | 200,850        |
| Parks                              | Unit 781 - 6' Upfront Mower                        | \$   | 15,000         |
| Parks                              | Unit 782 - 6' Upfront Mower                        | \$   | 15,000         |
| Parks                              | Unit 783 - 6' Upfront Mower                        | \$   | 15,000         |
| Parks                              | Unit 748 - Wide Area Mower                         | \$   | 70,000         |
| Parks                              | Unit 799 - Jacobsen 5111                           | \$   | 50,000         |
| Parks                              | Unit 730 - Chipper                                 | \$   | 45,000         |
| Parks                              | New - Gang Mower for 761                           | \$   | 20,000         |
| Parks                              | New - Tip Trailer Used with Unit 715               | \$   | 10,000         |
|                                    |  |      | <b>510 100</b> |
| Parks total:                       |  | \$   | 519,130        |
| Public Works Administration        | Starcom 21 Equipment/Installation                  | \$   | 302,833        |
| Public Works Administration        | Three (3) Year Comprehensive Equipment Coverage    | \$   | 23,597         |
| Public Works Administration        | Three (3) Year Prepaid Network Airtime (Starcom 21 | \$   | 111,384        |
|                                    |  | Ψ    | 111,504        |
| Public Works Administration total: |  | \$   | 437,814        |
|                                    |  |      |                |
| Engineering                        | 2005 Dodge Dakota                                  | \$   | 23,690         |
| Engineering total:                 |  | \$   | 23,690         |
|                                    |  |      |                |
| Street Maintenance                 | 2017 1 Ton Dump Truck                              | \$   | 50,923         |
| Street Maintenance                 | 2017 1 Ton Dump Truck                              | \$   | 50,923         |
| Street Maintenance total:          |  | \$   | 101,846        |
| Street Maintenance total.          |  | Ψ    | 101,040        |
| Fleet Management                   | Replace Shop Pressure Washer                       | \$   | 7,416          |
| Fleet Management                   | New 14,000 lbs 4 Post Vehicle Lift                 | \$   | 12,875         |
| Fleet Management total:            |  | \$   | 20,291         |
| r det management total.            |  | Ψ    | 20,271         |
|                                    |  |      |                |
|                                    | General Fund total :                               | \$ 4 | 4,608,278      |

# Water Fund Current/5 Year Projection

| Function/Category                  | 4   | dopted FY16<br>Budget* | Revised FY16<br>Budget* | P  | rojected FY16<br>Budget* | P  | Proposed FY17<br>Budget | P  | roposed FY18<br>Budget | Р  | roposed FY19<br>Budget | P  | Proposed FY20<br>Budget | Pı | oposed FY21<br>Budget |
|------------------------------------|-----|------------------------|-------------------------|----|--------------------------|----|-------------------------|----|------------------------|----|------------------------|----|-------------------------|----|-----------------------|
|                                    |     |                        |                         |    |                          |    |                         |    |                        |    |                        |    |                         |    |                       |
| Licenses                           | \$  | 38,000                 | \$<br>38,000            | \$ | 38,000                   | \$ | 42,000                  | \$ | 45,000                 | \$ | 46,000                 | \$ | 46,500                  | \$ | 47,000                |
| Intergov Revenue                   | \$  | -                      | \$<br>-                 | \$ | 739                      | \$ | -                       | \$ | -                      | \$ | -                      | \$ | -                       | \$ | -                     |
| Charges for Services               | \$  | 15,968,000             | \$<br>15,968,000        | \$ | 14,954,410               | \$ | 14,449,500              | \$ | 14,454,700             | \$ | 14,964,700             | \$ | 14,969,700              | \$ | 14,974,700            |
| Fines & Forfeitures                | \$  | 350,000                | \$<br>350,000           | \$ | 350,000                  | \$ | 350,000                 | \$ | 350,000                | \$ | 350,000                | \$ | 350,000                 | \$ | 350,000               |
| Investment Income                  | \$  | 86,000                 | \$<br>86,000            | \$ | 75,600                   | \$ | 75,600                  | \$ | 75,600                 | \$ | 75,600                 | \$ | 75,600                  | \$ | 75,600                |
| Misc Revenue                       | \$  | 201,250                | \$<br>201,250           | \$ | 145,885                  | \$ | 180,000                 | \$ | 185,000                | \$ | 185,000                | \$ | 185,000                 | \$ | 185,000               |
| Sale of Capital Assets             | \$  | -                      | \$<br>-                 | \$ | 6,551                    | \$ | -                       | \$ | -                      | \$ | -                      | \$ | -                       | \$ | -                     |
| Total Revenues:                    | \$  | 16,643,250             | \$<br>16,643,250        | \$ | 15,571,185               | \$ | 15,097,100              | \$ | 15,110,300             | \$ | 15,621,300             | \$ | 15,626,800              | \$ | 15,632,300            |
|                                    |     |                        |                         |    |                          |    |                         |    |                        |    |                        |    |                         |    |                       |
| Salaries                           | \$  | 3,773,299              | \$<br>3,773,299         | \$ | 3,592,950                | \$ | 3,812,753               | \$ | 3,927,136              | \$ | 4,044,950              | \$ | 4,166,298               | \$ | 4,291,287             |
| Benefits                           | \$  | 1,457,090              | \$<br>1,457,090         | \$ | 1,448,407                | \$ | 1,497,846               | \$ | 1,572,435              | \$ | 1,651,508              | \$ | 1,735,369               | \$ | 1,824,341             |
| Contractuals                       | \$  | 5,985,355              | \$<br>5,755,297         | \$ | 5,779,008                | \$ | 7,681,463               | \$ | 8,542,334              | \$ | 7,768,914              | \$ | 8,137,238               | \$ | 7,996,102             |
| Commodities                        | \$  | 4,594,818              | \$<br>4,594,818         | \$ | 4,335,651                | \$ | 4,646,000               | \$ | 4,749,340              | \$ | 4,773,404              | \$ | 4,839,393               | \$ | 4,879,438             |
| Capital Expenditures               | \$  | 5,050,000              | \$<br>5,280,058         | \$ | 4,218,256                | \$ | 3,445,000               | \$ | 3,770,848              | \$ | (4,665,872)            | \$ | (5,291,633)             | \$ | (5,406,539)           |
| Principal Expense                  | \$  | 1,172,849              | \$<br>1,172,849         | \$ | 1,080,942                | \$ | 832,098                 | \$ | 921,892                | \$ | 1,022,628              | \$ | 1,087,711               | \$ | 1,093,000             |
| Interest Expense                   | \$  | 181,650                | \$<br>181,650           | \$ | 171,981                  | \$ | 181,248                 | \$ | 170,310                | \$ | 158,067                | \$ | 137,140                 | \$ | 115,272               |
| Other Expenditures                 | \$  | 10,700                 | \$<br>10,700            | \$ | 8,219                    | \$ | 10,700                  | \$ | 10,700                 | \$ | 10,700                 | \$ | 10,700                  | \$ | 10,700                |
| Transfer Out                       | \$  | 739,193                | \$<br>739,193           | \$ | 739,193                  | \$ | 735,555                 | \$ | 757,621                | \$ | 780,350                | \$ | 803,761                 | \$ | 827,873               |
| Total Expenditures:                | \$  | 22,964,954             | \$<br>22,964,954        | \$ | 21,374,608               | \$ | 22,842,663              | \$ | 24,422,617             | \$ | 15,544,649             | \$ | 15,625,976              | \$ | 15,631,475            |
|                                    |     |                        |                         |    |                          |    |                         |    |                        |    |                        |    |                         |    |                       |
|                                    |     |                        |                         |    |                          |    |                         |    |                        |    |                        |    |                         |    |                       |
| Operations: Favorable/(Unfavorable | )\$ | (6,321,704)            | \$<br>(6,321,704)       | \$ | (5,803,422)              | \$ | (7,745,563)             | \$ | 6 (9,312,317)          | ¢  | 76,651                 | \$ | 824                     | \$ | 825                   |

## FY 2017 Proposed Water Fund Capital Projects

| Water Fund  | Proposed<br>FY 2017 |
|---|---------------------|
| Multi-Year Outside Consultant Civil Engineering Services                    | \$<br>285,000       |
| Multi-Year Compound Meter Upgrades  | \$<br>200,000       |
| Multi-Year Reservoir Shoreline / Stream Erosion Control Improvements        | \$<br>200,000       |
| SCADA Master Plan - Study / Design  | \$<br>300,000       |
| Parkview Drive, Fleetwood, and Mays Drive Water Main - Design               | \$<br>50,000        |
| Replacement of Caulking at Lake Bloomington - Design                        | \$<br>25,000        |
| WTP Groundwater - Construction  | \$<br>2,000,000     |
| Cloud from McGregor St to Vale Water Main Replacement - Design              | \$<br>25,000        |
| Water Treatment Plant & Lake Evergreen Pump Station Arc Flash Study & Field |                     |
| Implementation  | \$<br>50,000        |
| Division Street Pump Station Improvements - Design                          | \$<br>50,000        |
| Water Treatment Plant Recarbonation Bypass - Design                         | \$<br>25,000        |
| Electrical Conversion of the Evergreen Pump Station - Design                | \$<br>75,000        |
| Water Department Infrastructure Master Plan                                 | \$<br>350,000       |
| Old Water Treatment Plant Roof Replacement                                  | \$<br>250,000       |
| Water Treatment Plant Fill Area Reshaping / Grading - Construction          | \$<br>400,000       |
| Natural Gas Main Replacement to Main Process Building                       | \$<br>135,000       |
| Water Treatment Plant Filter Expansion - Design                             | \$<br>250,000       |
| 24" Transmission Main Relocation at Shelbourne Drive (HSR Conflict)         | \$<br>330,000       |
| Valley Sewer (Maizefield) CSO Elimination Phase 1 Design                    | \$<br>40,000        |
| Total:  | \$<br>5,040,000     |

### FY 2017 Proposed Water Fund Capital Equipment & Vehicles

| Department                        | Item   | Amount  |
|-----------------------------------|--|---------|
|                                   |  |         |
| Water Transmission & Distribution | Leak Detection Equipment   | 50,000  |
| Water Transmission & Distribution | RF Precision Locating Equipment (JULIE)                          | 50,000  |
| Water Transmission & Distribution | Excavation Shoring Equipment (Hydraulic and Box)                 | 75,000  |
|                                   | Water Transmission & Distribution Fund Total:                    | 175,000 |
|                                   |  |         |
| Water Purification                | 2005 Ford F350   | 34,891  |
| Water Purification                | Stream Sampling / Flow Monitoring Equipment                      | 60,000  |
| Water Purification                | Automated Enzyme Linked Immunoassay Analyzer                     | 27,000  |
| Water Purification                | Field Instrumentation and Dataloggers                            | 42,000  |
| Water Purification                | Gator for Watershed Field Work and Monitoring                    | 28,000  |
| Water Purification                | Replacement Turbidimeters for Filters                            | 98,000  |
| Water Purification                | Survey Grade GPS Unit  | 45,000  |
|                                   | Replacement Flowmeters for Various Locations in the Water        |         |
| Water Purification                | Treatment Plant  | 50,000  |
| Water Purification                | Mini PLC/Controllers to Replace Obsolete Filter Controllers (18) | 90,000  |
| Water Purification                | Variable Speed Drive - High Service Pump No. 1                   | 70,000  |
|                                   | Water Purification Fund Total:                                   | 544,891 |
|                                   |  |         |
| Lake Maintenance                  | Replacement Floating Dock Sections (Lake Park Maint)             | 50,000  |
|                                   | Lake Maintenance Fund Total:                                     | 50,000  |
|                                   |  |         |
|                                   | Grand Total for Water Fund:                                      | 769,891 |

# Sewer Fund Current/5 Year Projection

| Function/Category                  | A  | dopted FY16<br>Budget*                | 1  | Revised FY16<br>Budget* | Pi | ojected FY16<br>Budget* | P  | roposed FY17<br>Budget | Р  | roposed FY18<br>Budget | P  | roposed FY19<br>Budget | Р  | roposed FY20<br>Budget | Pr | oposed FY21<br>Budget |
|------------------------------------|----|---------------------------------------|----|-------------------------|----|-------------------------|----|------------------------|----|------------------------|----|------------------------|----|------------------------|----|-----------------------|
|                                    |    |                                       |    |                         |    |                         |    |                        |    |                        |    |                        |    |                        |    |                       |
| Charges for Services               | \$ | 5,265,515                             | \$ | 5,265,515               | \$ | 5,032,793               | \$ | 5,033,118              | \$ | 5,033,488              | \$ | 5,033,869              | \$ | 5,034,261              | \$ | 5,034,665             |
| Fines & Forfeitures                | \$ | 136,591                               | \$ | 136,591                 | \$ | 136,591                 | \$ | 140,689                | \$ | 144,910                | \$ | 149,257                | \$ | 153,735                | \$ | 158,347               |
| Investment Income                  | \$ | 7,508                                 | \$ | 7,508                   | \$ | 14,165                  | \$ | 7,733                  | \$ | 7,965                  | \$ | 8,204                  | \$ | 8,450                  | \$ | 8,704                 |
| Misc Revenue                       | \$ | 25,000                                | \$ | 25,000                  | \$ | 73,453                  | \$ | 25,750                 | \$ | 26,523                 | \$ | 27,318                 | \$ | 28,138                 | \$ | 28,982                |
| Total Revenues:                    | \$ | 5,434,614                             | \$ | 5,434,614               | \$ | 5,257,002               | \$ | 5,207,291              | \$ | 5,212,886              | \$ | 5,218,648              | \$ | 5,224,584              | \$ | 5,230,698             |
|                                    |    |                                       |    |                         |    |                         |    |                        |    |                        |    |                        |    |                        |    |                       |
| Salaries                           | \$ | 901,340                               | \$ | 901,340                 | \$ | 815,424                 | \$ | 1,005,601              | \$ | 1,035,769              | \$ | 1,066,842              | \$ | 1,098,847              | \$ | 1,131,813             |
| Benefits                           | \$ | 340,741                               | \$ | 340,741                 | \$ | 304,761                 | \$ | 402,640                | \$ | 422,844                | \$ | 444,279                | \$ | 467,028                | \$ | 491,183               |
| Contractuals                       | \$ | 1,219,293                             | \$ | 1,219,293               | \$ | 1,251,604               | \$ | 1,502,240              | \$ | 2,192,290              | \$ | 2,271,705              | \$ | 2,382,518              | \$ | 1,849,781             |
| Commodities                        | \$ | 272,693                               | \$ | 272,693                 | \$ | 303,799                 | \$ | 347,718                | \$ | 338,663                | \$ | 348,598                | \$ | 358,831                | \$ | 369,371               |
| Capital Expenditures               | \$ | 2,270,000                             | \$ | 2,280,000               | \$ | 1,750,000               | \$ | 2,580,000              | \$ | 375,000                | \$ | (43,993)               | \$ | (164,936)              | \$ | 152,172               |
| Principal                          | \$ | 526,491                               | \$ | 526,491                 | \$ | 520,797                 | \$ | 560,839                | \$ | 574,710                | \$ | 616,496                | \$ | 570,055                | \$ | 710,036               |
| Interest                           | \$ | 256,220                               | \$ | 256,220                 | \$ | 255,359                 | \$ | 246,943                | \$ | 234,347                | \$ | 226,084                | \$ | 217,004                | \$ | 222,847               |
| Other Expenditures                 | \$ | 20,000                                | \$ | 10,000                  | \$ | -                       | \$ | 20,000                 | \$ | 20,000                 | \$ | 20,000                 | \$ | 20,000                 | \$ | 20,000                |
| Transfers Out                      | \$ | 217,027                               | \$ | 217,027                 | \$ | 217,027                 | \$ | 251,881                | \$ | 259,438                | \$ | 267,221                | \$ | 275,237                | \$ | 283,495               |
| Total Expenditures:                | \$ | 6,023,805                             | \$ | 6,023,805               | \$ | 5,418,771               | \$ | 6,917,862              | \$ | 5,453,060              | \$ | 5,217,231              | \$ | 5,224,585              | \$ | 5,230,697             |
|                                    |    | · · · · · · · · · · · · · · · · · · · |    |                         |    |                         |    |                        |    |                        |    |                        |    |                        |    |                       |
| Operations: Favorable/(Unfavorable | )Ś | (589,191)                             | Ś  | (589,191)               | Ś  | (161,769)               | Ś  | (1,710,572)            | Ś  | (240,175)              | Ś  | 1,417                  | Ś  | (1)                    | Ś  | 0                     |

## FY 2017 Proposed Sewer Fund Capital Projects

|   | Proposed        |
|---|-----------------|
| Sewer Fund  | FY 2017         |
| Mutli-Year Sewer and Manhole Lining Program (Sewer & Storm Water Master Plan) | \$<br>1,500,000 |
| Multi-Year Sanitary CCTV Evalutions   | \$<br>200,000   |
| Olive Street Sanitary Sewer (400 East Block)                                  | \$<br>160,000   |
| Grove Street Sanitary Sewer (400 East Block)                                  | \$<br>160,000   |
| Broadmoor Sanitary Sewer - Footing Drain Survey-Separation                    | \$<br>125,000   |
| Eagle Crest East Pump Station Improvements                                    | \$<br>300,000   |
| Fell Avenue Pump Station Improvements-Design                                  | \$<br>20,000    |
| The Grove on Kickapoo Creek Subdivision Sewer Oversizing Construction         | \$<br>500,000   |
| Strawberry Road Sewer Improvements-Design only                                | \$<br>40,000    |
| Sugar Creek Pump Station and Forcemain Improvements-Design only               | \$<br>50,000    |
| Valley Sewer (Maizefield) CSO Elimination Phase 1 Design & Land               | \$<br>80,000    |
| Sewer Fund Total:   | \$<br>3,135,000 |

# Storm Water Fund Current/5 Year Projection

| Function/Category                   | A  | dopted FY16<br>Budget* | F  | evised FY16<br>Budget* | Pr | ojected FY16<br>Budget* | Р  | roposed FY17<br>Budget | Pi | roposed FY18<br>Budget | Pr | oposed FY19<br>Budget | P  | roposed FY20<br>Budget | Pr | oposed FY21<br>Budget |
|-------------------------------------|----|------------------------|----|------------------------|----|-------------------------|----|------------------------|----|------------------------|----|-----------------------|----|------------------------|----|-----------------------|
|                                     |    |                        |    |                        |    |                         |    |                        |    |                        |    |                       |    |                        |    |                       |
| Permits                             | \$ | 5,688                  | \$ | 5,688                  | \$ | 5,688                   | \$ | 5,842                  | \$ | 6,017                  | \$ | 6,198                 | \$ | 6,384                  | \$ | 6,575                 |
| Intergov Revenue                    | \$ | -                      | \$ | -                      | \$ | -                       | \$ | -                      | \$ | -                      | \$ | -                     | \$ | -                      | \$ | -                     |
| Charges for Services                | \$ | 2,903,789              | \$ | 2,903,789              | \$ | 2,753,811               | \$ | 2,753,811              | \$ | 2,753,811              | \$ | 2,753,811             | \$ | 2,753,811              | \$ | 2,753,811             |
| Fines & Forfeitures                 | \$ | 50,000                 | \$ | 50,000                 | \$ | 50,000                  | \$ | 51,500                 | \$ | 53,045                 | \$ | 54,636                | \$ | 56,275                 | \$ | 57,964                |
| Investment Income                   | \$ | 1,907                  | \$ | 1,907                  | \$ | 1,907                   | \$ | -                      | \$ | -                      | \$ | -                     | \$ | -                      | \$ | -                     |
| Misc Revenue                        | \$ | 63,654                 | \$ | 63,654                 | \$ | 65,293                  | \$ | 65,564                 | \$ | 67,531                 | \$ | 69,556                | \$ | 71,643                 | \$ | 73,792                |
| Total Revenues:                     | \$ | 3,025,038              | \$ | 3,025,038              | \$ | 2,876,699               | \$ | 2,876,717              | \$ | 2,880,404              | \$ | 2,884,202             | \$ | 2,888,113              | \$ | 2,892,143             |
|                                     |    |                        |    |                        |    |                         |    |                        |    |                        |    |                       |    |                        |    |                       |
| Salaries                            | \$ | 627,842                | \$ | 627,842                | \$ | 601,962                 | \$ | 718,714                | \$ | 740,275                | \$ | 762,484               | \$ | 785,358                | \$ | 808,919               |
| Benefits                            | \$ | 272,604                | \$ | 272,604                | \$ | 299,158                 | \$ | 309,465                | \$ | 325,260                | \$ | 342,036               | \$ | 359,853                | \$ | 378,781               |
| Contractuals                        | \$ | 628,086                | \$ | 628,086                | \$ | 631,858                 | \$ | 752,852                | \$ | 983,426                | \$ | 932,753               | \$ | 755,287                | \$ | 738,547               |
| Commodities                         | \$ | 103,483                | \$ | 103,483                | \$ | 207,849                 | \$ | 169,754                | \$ | 177,499                | \$ | 182,824               | \$ | 188,309                | \$ | 193,958               |
| Capital Expenditures                | \$ | -                      | \$ | -                      | \$ | -                       | \$ | 125,000                | \$ | (637,194)              | \$ | (759,381)             | \$ | (611,681)              | \$ | (643,700)             |
| Principal                           | \$ | 741,453                | \$ | 741,453                | \$ | 741,453                 | \$ | 803,610                | \$ | 901,562                | \$ | 1,033,091             | \$ | 1,040,314              | \$ | 1,066,574             |
| Interest                            | \$ | 241,448                | \$ | 241,448                | \$ | 241,150                 | \$ | 230,798                | \$ | 223,301                | \$ | 217,785               | \$ | 193,487                | \$ | 167,228               |
| Other Expenditures                  | \$ | 20,000                 | \$ | 20,000                 | \$ | 10,000                  | \$ | 20,000                 | \$ | 20,000                 | \$ | 20,000                | \$ | 20,000                 | \$ | 20,000                |
| Transfers Out                       | \$ | 156,080                | \$ | 156,080                | \$ | 156,080                 | \$ | 143,311                | \$ | 147,611                | \$ | 152,039               | \$ | 156,600                | \$ | 161,298               |
| Total Expenditures:                 | \$ | 2,790,996              | \$ | 2,790,996              | \$ | 2,889,510               | \$ | 3,273,505              | \$ | 2,881,739              | \$ | 2,883,631             | \$ | 2,887,526              | \$ | 2,891,604             |
|                                     |    |                        |    |                        |    |                         |    |                        |    |                        |    |                       |    |                        |    |                       |
|                                     |    |                        |    |                        |    |                         |    |                        |    |                        |    |                       |    |                        |    |                       |
| Operations: Favorable/(Unfavorable) | \$ | 234,042                | \$ | 234,042                | \$ | (12,812)                | \$ | (396,788)              | \$ | (1,335)                | \$ | 571                   | \$ | 587                    | \$ | 539                   |

## FY 2017 Proposed Storm Water Capital Projects

|   |      | Proposed |
|---|------|----------|
| Storm Water Fund  |      | FY 2017  |
| Farm Bureau Detention Basin Improvements                        | ; \$ | 550,000  |
| Valley Sewer (Maizefield) CSO Elimination Phase 1 Design & Land | \$   | 80,000   |
| Storm Water Total   | : \$ | 630,000  |

#### FY 2017 Proposed Storm Water Fund Capital Equipment & Vehicles

| Department  | Item                    | Amount  |
|-------------|-------------------------|---------|
| Storm Water | 2003 Elgin Eagle F1692D | 260,590 |
|             | Storm Water Fund Total: | 260,590 |

## Solid Waste Fund Current/5 Year Projection

| Function/Category                   | A  | dopted FY16<br>Budget* | R  | evised FY16<br>Budget* | Pi | ojected FY16<br>Budget* | P  | Proposed FY17<br>Budget | P  | roposed FY18<br>Budget | P  | roposed FY19<br>Budget | P  | roposed FY20<br>Budget | Pr | oposed FY21<br>Budget |
|-------------------------------------|----|------------------------|----|------------------------|----|-------------------------|----|-------------------------|----|------------------------|----|------------------------|----|------------------------|----|-----------------------|
|                                     |    |                        |    |                        |    |                         |    |                         |    |                        |    |                        |    |                        |    |                       |
| Charges for Services                | \$ | 5,912,416              | \$ | 5,912,416              | \$ | 5,899,306               | \$ | 6,062,577               | \$ | 6,244,384              | \$ | 6,431,645              | \$ | 6,624,524              | \$ | 6,823,189             |
| Fines & Forfeitures                 | \$ | 105,070                | \$ | 105,070                | \$ | 105,070                 | \$ | 108,222                 | \$ | 111,469                | \$ | 114,813                | \$ | 118,258                | \$ | 121,805               |
| Investment Income                   | \$ | (506)                  | \$ | (506)                  | \$ | (1,000)                 | \$ | -                       | \$ | -                      | \$ | -                      | \$ | -                      | \$ | -                     |
| Misc Revenue                        | \$ | 200                    | \$ | 200                    | \$ | -                       | \$ | 200                     | \$ | 200                    | \$ | 200                    | \$ | 200                    | \$ | 200                   |
| Sales of Assets                     | \$ | -                      | \$ | -                      | \$ | -                       | \$ | -                       | \$ | -                      | \$ | -                      | \$ | -                      | \$ | -                     |
| Transfer from General Fund          | \$ | 1,495,913              | \$ | 1,495,913              | \$ | 1,495,913               | \$ | 1,301,283               | \$ | 1,407,002              | \$ | 1,666,283              | \$ | 2,009,599              | \$ | 2,419,689             |
| Total Revenues:                     | \$ | 7,513,093              | \$ | 7,513,093              | \$ | 7,499,289               | \$ | 7,472,283               | \$ | 7,763,055              | \$ | 8,212,941              | \$ | 8,752,581              | \$ | 9,364,883             |
|                                     |    |                        |    |                        |    |                         |    |                         |    |                        |    |                        |    |                        |    |                       |
| Salaries                            | \$ | 2,769,170              | \$ | 2,679,587              | \$ | 2,389,977               | \$ | 2,357,641               | \$ | 2,428,370              | \$ | 2,501,221              | \$ | 2,576,258              | \$ | 2,653,546             |
| Benefits                            | \$ | 1,127,274              | \$ | 1,127,274              | \$ | 1,011,695               | \$ | 966,293                 | \$ | 1,013,394              | \$ | 1,063,326              | \$ | 1,116,281              | \$ | 1,172,464             |
| Contractuals                        | \$ | 2,534,468              | \$ | 2,624,051              | \$ | 2,441,388               | \$ | 2,402,076               | \$ | 2,823,084              | \$ | 2,915,117              | \$ | 3,010,131              | \$ | 3,108,222             |
| Commodities                         | \$ | 361,714                | \$ | 361,714                | \$ | 244,354                 | \$ | 263,615                 | \$ | 271,524                | \$ | 279,670                | \$ | 288,060                | \$ | 296,701               |
| Principal                           | \$ | 1,268,160              | \$ | 1,268,160              | \$ | 1,198,698               | \$ | 1,067,844               | \$ | 749,789                | \$ | 959,218                | \$ | 1,239,759              | \$ | 1,577,487             |
| Interest                            | \$ | 55,422                 | \$ | 55,422                 | \$ | 43,848                  | \$ | 40,890                  | \$ | 91,752                 | \$ | 97,692                 | \$ | 113,496                | \$ | 135,609               |
| Transfers Out                       | \$ | 337,920                | \$ | 337,920                | \$ | 337,920                 | \$ | 373,924                 | \$ | 385,142                | \$ | 396,696                | \$ | 408,597                | \$ | 420,855               |
| Total Expenditures:                 | \$ | 8,454,129              | \$ | 8,454,129              | \$ | 7,667,880               | \$ | 7,472,283               | \$ | 7,763,055              | \$ | 8,212,941              | \$ | 8,752,581              | \$ | 9,364,883             |
|                                     |    |                        |    |                        |    |                         |    |                         |    |                        |    |                        |    |                        |    |                       |
|                                     |    |                        |    |                        |    |                         |    |                         |    |                        |    |                        |    |                        |    |                       |
| Operations: Favorable/(Unfavorable) | \$ | (941,035)              | \$ | (941,035)              | \$ | (168,591)               | ç  | \$-                     | ç  | \$-                    | Ş  | -                      | \$ | -                      | \$ | -                     |

### FY 2017 Proposed Solid Waste Capital Equipment & Vehicles

| Department  | Item                    | Amount  |
|-------------|-------------------------|---------|
|             |                         |         |
| Solid Waste | 2004 IH 7400            | 191,221 |
| Solid Waste | 2007 Komatsu WA200PT-5  | 211,150 |
| Solid Waste | 2006 JRB                | 15,450  |
| Solid Waste | 2001 JRB                | 15,450  |
|             | Solid Waste Fund Total: | 433,271 |
|             |                         |         |